A CHARTER SCHOOL AND COMPONENT UNIT OF THE DISTRICT SCHOOL BOARD OF LEE COUNTY, FLORIDA

FINANCIAL STATEMENTS WITH INDEPENDENT AUDITOR'S REPORTS THEREON

AS OF AND FOR THE YEAR ENDED JUNE 30, 2021



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The discussion and analysis of City of Palms Charter High School, Inc. *dba* City of Palms Charter High School's (the "School") financial performance provides an overall review of the School's financial activities for the year ended June 30, 2021. The intent of this discussion and analysis is to look at the School's financial performance as a whole; readers should also review the basic financial statements and the notes to the basic financial statements to enhance their understanding of the School's financial performance.

The year ended June 30, 2021 represents the fourteenth year of operations for the School. For the first five years of operation, the School was operated by a national educational management provider. Upon termination of that agreement, the Corporation and the School were required to change names. "Life Skills Center — Lee County, Inc." officially became "City of Palms Charter High School, Inc." operating City of Palms Charter High School as of July 2011. In June 2016, the School District of Lee County approved renewal of the School's contract for 10 years, through June 30, 2026. The governing board has hired a Principal to oversee educational aspects of the School and contracted a local management company, Consulting + Professional Assistance, Inc., to manage all business operations related to the School. The School is related to Palm Acres Charter HS and Northern Palms Charter HS through a common board of governance (see Note 1).

Financial Highlights

On March 27, 2020, the President signed the Coronavirus Aid, Relief and Economic Security Act (the CARES Act). The CARES Act offers, in part, stimulus funds in the form of forgivable loans and modifications of tax provisions previously passed in the Tax Cuts and Jobs Act. The coronavirus pandemic has come to fruition in early 2020. The uncertainty of the pandemic required the School to move to distance learning for the FY20 school year.

During FY20, the School applied for and received proceeds from a loan originated from Synovus Bank and the Small Business Administration (SBA) for \$99,725 that can be partially or totally forgiven if the proceeds are spent on eligible expenses. This loan was created through the CARES Act. Interest payable at June 30, 2021 is \$1,750.

At the close of the fiscal year, assets of the School exceeded liabilities by \$290,508 (net position). This is an increase of \$102,214 from the prior year when assets exceeded liabilities by \$188,294. Average enrollment increased from 95 to 99. (See Note 8)

Using this Financial Report

This report consists of six parts: 1) Management's discussion and analysis; 2) Independent auditor's report; 3) The basic financial statements; 4) Notes to the financial statements; 5) Required supplementary information and 6) Management letter.

Basic financial statements include two kinds of statements presenting different views of the School:

- 1) The "Statement of Net Position" and the "Statement of Activities" are government-wide financial statements that provide information about the School's overall financial status.
- 2) The "Balance Sheet" and the "Statement of Revenues, Expenditures and Changes in Fund Balance", are fund financial statements that focus on individual parts of the School.

Government-Wide Financial Statements

These statements report information about the School as a whole using accounting methods similar to those used by the private sector. The "Statement of Net Position" presented on the following page includes all of the School's assets and liabilities. All of the current year's revenues and expenses are accounted for in the Statement of Activities, regardless of when cash is received or paid. Changes in net position provide an indicator of improving or deteriorating financial position.

Government-Wide Financial Statements – (continued)

Net Position

	2021	2020	ncrease ecrease)
Assets			
Current assets	\$ 833,495	\$ 750,020	\$ 83,475
Capital assets, net	71,850	6,489	 65,361
Total assets	\$ 905,345	\$ 756,509	\$ 148,836
Liabilities			
Current liabilities	\$ 517,462	\$ 471,002	\$ 46,460
Note payable	101,475	99,725	1,750
Deferred rent	(4,100)	(2,512)	 (1,588)
Total liabilities	\$ 614,837	\$ 568,215	\$ 46,622
Net Assets			
Invested in capital assets	\$ 71,850	\$ 6,489	\$ 65,361
Unrestricted	218,658	181,805	 36,856
Total net position	\$ 290,508	\$ 188,294	\$ 102,214

The increase in current assets is related primarily to an increase in cash balances at year end. Accounts receivable include \$237,000 and \$270,000 related party contributions in FY21 and FY20, respectively. Net capital assets are represented primarily by computer servers, workstations, software, desks, tables and chairs. During FY21, the School was awarded a "COVID-19 Charter School Grant" that was used to make capital improvements to the online curriculum delivery system so students could better work remotely in distance learning situations. Current liabilities are comprised of \$42,647 (8%) accrued payroll expenses, \$468,636 (91%) related party transactions (Note 3) and \$6,179 (1%) general operating accounts payable. During fiscal year 2017, the School amended the lease agreement. The agreement contains provisions for annual rent increases over a five year period resulting in deferred rent at June 30, 2021.

Change in Net Position – Statement of Activities

The table on the following page provides a comparative summary of School's changes in net position, revenues and expenses for FY21 and FY20.

During FY21, federal sources provided revenues in the form of special grants, primarily related to the COVID-19 pandemic. Revenues from the Florida Education Finance Program (FEFP) increased slightly in proportion to the slight increase in enrollment. In accordance with funding provisions of the charter and Section 1002.33(18), Florida Statutes, the School reports the number of full-time equivalent students and related data to the District. For FY21 and FY20, the School was paid for 99 and 95 students, respectively. In FY21, contributions were \$33,000 less than in FY20.

Government-Wide Financial Statements – Change in Net Position – Statement of Activities (continued)

Total expenses increased by \$109,103 due to additional expenses incurred in providing sanitary germ-free environments in the school building related to the COVID-19 pandemic, mandated salary increases for instructional staff and increases in unfunded SRO costs.

Statement of Activities

	2021		2021 2020		Increase (Decrease)	
Revenues						,
Federal sources	\$	141,762	\$	_	\$	141,762
State and local sources		679,671		623,817		55,854
Capital outlay		56,453		59,833		(3,380)
Contribution		237,000		270,000		(33,000)
Other revenues		39,451		753		38,698
Total revenues		1,154,337		954,403		199,934
Expenses						
Instruction		365,904		319,964		45,940
Instructional support services		76,086		59,867		16,219
Board		15,822		15,554		268
School administration		356,643		332,662		23,981
Central services		33,981		31,225		2,756
Pupil transportation services		1,079		4,040		(2,961)
Operation of plant		202,221		177,661		24,560
Maintenance of plant		387		2,047		(1,660)
Total expenses		1,052,123		943,020		109,103
Change in net position	\$	102,214	\$	11,383	\$	90,831

Financial Analysis of the School's Funds

The fund financial statements provide more detailed information about the School's most significant funds, not the School as a whole. A fund is a self-balancing set of accounts which the School uses to keep track of sources of funding and spending.

The School's basic services are included in governmental funds which focus 1) on how financial assets can be converted to cash flows and 2) on the year-end balances available for spending.

In particular, unassigned fund balance is a useful measure of the School's net resources available for spending at the end of the fiscal year. At the end of the current fiscal year, the School's governmental fund reports a combined ending unassigned fund balance of \$144,865 – a \$90,510 (167%) increase from the prior year. The change is the result of cutting expenses to compensate for the decrease in enrollment revenues.

General Fund Budgetary Highlights

The School prepares an annual budget based on the expected funded enrollment for the year. The original budget anticipated enrollment of 140 students. Actual enrollment was 99 students. Originally budgeted revenues were revised to reflect lower enrollment. The revised budget also included a contribution from Palm Acres Charter High School that was approved by the School's common board of directors.

During FY21, the School had the opportunity to participate in numerous federal grant programs. The School was awarded a Charter School Program (CSP) COVID-19 Grant of approximately \$114,000. Monies were spent purchasing computer hardware enabling students to work remotely during distance-learning scenarios. Nearly another \$20,000 was received in grants related to COVID-19 under the CARES Act.

Capital Assets

The School had \$71,850 and \$6,489 invested in capital assets at June 30, 2021 and 2020 respectively. The capitalization threshold for classification of long-term assets is \$1,000.

Capital Assets (Net of Depreciation)

	2021	2020	Increase
Furniture, fixtures and equipment	\$ 11,845	\$ 6,489	\$ 5,356
Computer hardware	54,271	-	54,271
Computer software	5,734		5,734
Total	\$ 71,850	\$ 6,489	\$ 65,361

During FY21, federal sources provided most of the funding to increase capital assets by over \$80,000. Obsolete fully-amortized furniture and equipment valued just over \$9,000 were written off in FY21. These changes, combined with total depreciation expense, created a net increase in capital assets over \$65,000. See Note 7 to the financial statements for additional details.

Current Financial Statements

This fiscal year was the fifth year of the School's 10-year renewal contract. After the initial contract period, when the School operated as *Life Skills Center – Lee County*, the City of Palms Charter High School was granted a 5-year renewal contract and opened in FY12 with a new name, a new location and a new educational management company. Long-term sustainability has been demonstrated by consistent enrollment, staff retention and cooperative relationships with the School District of Lee County. During June 2016, the School's contract was renewed for an additional ten years beginning July 1, 2016 and ending June 30, 2026.

City of Palms Charter High School received initial accreditation from AdvancEd/SACS in 2010. In June 2015, the School was once again accredited by The Southern Association of Colleges and Schools Council on Accreditation and School Improvement – currently known as COGNIA. Issues related to the COVID-19 pandemic resulted in postponement of the School's review by COGNIA until FY22.

The Board of Directors of City of Palms Charter High School, Inc. has contracted with Consulting and Professional Assistance, Inc. ("CPA's") to provide day-to-day management services including facilities, equipment, technology, support services, financial reporting, and personnel management and consulting services. CPA's provides services for a percentage share of the revenues received by the School.

Contacting the School's Financial Management

This financial report is designed to provide interested parties with a general overview of the School's finances and to demonstrate the School's accountability for the money it receives. If you have questions about this report or need additional information, please contact Amy Rohner, Vice President for School Services, Consulting and Professional Assistance, Inc. at City of Palms Charter High School, 2830 Winkler Avenue, Suite 201, Fort Myers, FL 33916; (239) 561-6611.

Next Year's Budget

Amounts available for appropriation are approximately \$960,000, an increase of 33% over FY21 actual amounts, excluding any contributions. The increase is due to anticipated increases in enrollment. COVID-19 pandemic distance-learning has resulted in many students falling behind graduation pace. It is anticipated that more students will require our type of program to obtain a high school diploma during FY22 and forward. Budgeted expenditures are \$957 thousand, an increase of only 2% (\$19,000) from FY21 actual amounts. If the above estimates are realized, the general fund is expected to earn approximately \$25,400 by the end of FY22.

In response to the order by the Governor of Florida and in response to the coronavirus (COVID-19) pandemic, in March 2020, most schools and local businesses were required to close operations temporarily or indefinitely in order to attempt to slow the spread of the virus. At this time, the School still does not know the overall financial effects on operations from the COVID-19 pandemic.



Independent Auditor's Report

To the Board of Directors of City of Palms Charter High School, Inc. *dba* City of Palms Charter High School and Component Unit of the District School Board of Lee County, Florida

We have audited the accompanying financial statements of the governmental activities and the major fund of City of Palms Charter High School, Inc., *dba* City of Palms Charter High School a Charter School and Component Unit of the District School Board of Lee County, Florida, (the "School") as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the School's basic financial statements as listed in the table of contents.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and each major fund of the School, as of June 30, 2021, and the respective changes in financial position, thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Emphasis of Matter

As described in Note 1, the accompanying financial statements referred to above present only the financial position of City of Palms Charter High School, Inc. *dba* City of Palms Charter High School at June 30, 2021, and the respective changes in financial position for the year then ended, and is not intended to be a complete presentation of City of Palms Charter High School, Inc. These financial statements do not purport to, and do not present fairly the financial position of City of Palms Charter High School, Inc. as of June 30, 2021 and its changes in financial position for the year then ended in conformity with accounting principles generally accepted in the United States of America.

Other Matters

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that management's discussion and analysis and budgetary comparison information on pages 3-7 and 26 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express and opinion or provide any assurance.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated October 7, 2021, on our consideration of the School's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulation, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the School's internal control over financial reporting and compliance.

McCrady and Associates, PLLC

Altamonte Springs, Florida October 7, 2021

A Charter School and Component Unit of the District School Board of Lee County, Florida

Statement of Net Position

June 30, 2021

Assets	 ernmental tivities
Assets	
Cash and cash equivalents	\$ 492,285
Accounts receivable	324,152
Other assets	17,058
Capital assets:	
Furniture, fixtures and equipment	76,710
Computer hardware	65,125
Computer software	31,880
Less accumulated depreciation	(101,865)
Total capital assets, net	71,850
Total assets	\$ 905,345
Liabilities	
Accounts payable and accrued expenses	\$ 517,462
Note payable	101,475
Deferred rent	(4,100)
Total liabilities	\$ 614,837
Net Position	
Invested in capital assets, net of related debt	\$ 71,850
Unrestricted	218,658
Total net position	\$ 290,508

CITY OF PALMS CHARTER HIGH SCHOOL, INC. $\ensuremath{\textit{aba}}$ CITY OF PALMS CHARTER HIGH SCHOOL

A Charter School and Component Unit of the District School Board of Lee County, Florida

Statement of Activities

For the Year Ended June 30, 2021

						Net (Expenses) Revenues and Changes in Net Position
						Total
				perating	Capital	Governmental
	E	xpenses	(Grants	Grants	Activities
Governmental activities:						
Instruction	\$	365,904	\$	33,462	\$ -	\$ (332,442)
Instructional support services		76,086		85,683	-	9,597
Board		15,822		-	-	(15,822)
School administration		356,643		1,214	-	(355,429)
Central services		33,981		-	-	(33,981)
Transportation		1,079		-	-	(1,079)
Operation of plant		202,221		18,638	56,453	(127,130)
Maintenance of plant		387		-		(387)
Total primary government	\$ 1	1,052,123	\$	138,997	\$ 56,453	(856,673)
				F	ederal sources	2,765
				State an	nd local sources	679,671
					Contribution	237,000
				(Other revenues	39,451
				Total ge	neral revenues	958,887
				Changes	in net position	102,217
		1	Net pos	ition at be	ginning of year	188,294
			N	et positior	n at end of year	\$ 290,508

A Charter School and Component Unit of the District School Board of Lee County, Florida

Balance Sheet - Governmental Fund

June 30, 2021

	Total Governmental Funds - General Fund	
Assets		
Cash	\$	492,285
Accounts receivable		324,152
Other assets		17,058
Total assets	\$	833,495
Liabilities		
Accounts payable and accrued expenses	\$	517,462
Note payable		101,475
Total liabilities		618,937
Fund Balance		
Nonspendable:		
Nonspendable		30,662
Spendable:		,
Unassigned		183,896
Total fund balance		214,558
Total liabilities and fund balance	\$	833,495

A Charter School and Component Unit of the District School Board of Lee County, Florida

Reconciliation of Governmental Fund Balance Sheet to the Statement of Net Position

June 30, 2021

Total fund balance - governmental fund	\$ 214,558
Amounts reported for governmental activities in the statement of net assets are different because:	
Average rent adjustments are an expenditure for governmental activities	4,100
Capital assets used in governmental activities are not financial resources and, therefore, are not reported as assets in the governmental funds. The cost of the assets are \$173,715	74.050
and the accumulated depreciation is \$101,865	 71,850
Total net position - governmental activities	\$ 290,508

CITY OF PALMS CHARTER HIGH SCHOOL, INC. $\ensuremath{\textit{aba}}$ CITY OF PALMS CHARTER HIGH SCHOOL

A Charter School and Component Unit of the District School Board of Lee County, Florida

Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds

For the Year Ended June 30, 2021

_	General Fund	Special Revenue Fund	Capital Projects Fund	Total Governmental Funds
Revenues				
Federal sources	\$ -	\$ 141,762	\$ -	\$ 141,762
State and local sources	679,671	-	-	679,671
Capital outlay funds	-	-	56,453	56,453
Contribution	237,000	-	-	237,000
Other revenues	39,451			39,451
Total revenues	956,122	141,762	56,453	1,154,337
Expenditures				
Instruction	332,442	33,462	-	365,904
Instructional support services	(21,048)	85,683	-	64,635
Board	15,822	-	-	15,822
School administration	353,728	1,214	-	354,942
Central services	33,981	-	-	33,981
Transportation	1,079	-	-	1,079
Operation of plant	127,943	17,138	56,453	201,534
Maintenance of plant	387	-	-	387
Capital outlays	76,523	4,265		80,788
Total expenditures	920,857	141,762	56,453	1,119,072
Change in fund balance from operations	35,265	-	-	35,265
Transfers	5,315		(5,315)	
Total change in fund balance	23,213	-	(5,315)	35,265
Fund balance at beginning of year	173,978		5,315	179,293
Fund balance at end of year $\frac{1}{2}$	\$ 214,558	\$ -	\$ -	\$ 214,558

CITY OF PALMS CHARTER HIGH SCHOOL, INC. $\ensuremath{\textit{aba}}$ CITY OF PALMS CHARTER HIGH SCHOOL

A Charter School and Component Unit of the District School Board of Lee County, Florida

Reconciliation of the Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds to the Statement of Activities

For the Year Ended June 30, 2021

Net changes in fund balance - total governmental funds	\$ 35,265
Amounts reported for governmental activities in the statement of activities are different because:	
The statement of activities averages rent payments over the life of the lease	1,588
Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives and reported as depreciation expense. Current year capital outlay expenditures are \$80,788.	
The amount of depreciation expense in the current period is \$15,427.	 65,361
Change in net position of governmental activities	\$ 102,214

A Charter School and Component Unit of the District School Board of Lee County, Florida

Notes to Financial Statements

For the Year Ended June 30, 2021

1. Description of School and Reporting Entity

City of Palms Charter High School, Inc. *dba* City of Palms Charter High School (the "School") is a not-for-profit corporation organized pursuant to Chapter 617, Florida Statutes, the Florida Not For Profit Corporation Act and Section 1002.33, Florida Statutes. The Not-For-Profit Corporation currently operates two other charter high schools in Lee County in addition to this school. During June 2019, a fourth school was approved but has not yet opened. All four schools have the same Board of Governance. As such, they are related entities.

The general operating authority of the School is contained in Section 1002.33, Florida Statutes. The School operates under a charter of the sponsoring school district, the District School Board of Lee County, Florida (the "District"). The current contract was renewed by mutual written agreement between the School and the District for ten years beginning July 1, 2016 ending June 30, 2026. The School contracts with Consulting + Professional Assistance, Inc. ("CPA's") for management of day-to-day operations (See Note 10).

At the end of the 10-year renewal term of the charter contract, the District may choose not to renew the agreement under grounds specified in the charter contract. In this case, the District is required to notify the School in writing at least 90 days prior to the charter contract's expiration. During the term of the charter, the District may also terminate the charter contract if good cause is shown. In the event of termination of the charter contract, any property purchased by the School with public funds and any unencumbered public funds, except capital outlay funds, revert back to the District. Any unencumbered capital outlay funds revert back to the Florida Department of Education to be redistributed among eligible charter schools.

The School is considered a component unit of the District and meets the definition of a governmental entity under the Governmental Accounting Standards Board ("GASB") accounting guidance; therefore, for financial reporting purposes, the School is required to follow generally accepted accounting principles applicable to state and local governmental units.

Criteria for determining if other entities are potential component units of the School which should be reported with the School's basic financial statements are identified and described in the GASB *Codification of Governmental Accounting and Financial Reporting Standards.* The application of these criteria provides for identification of any entities for which the School is financially accountable and other organizations for which the nature and significance of their relationship with the School are such that exclusion would cause the School's basic financial statements to be misleading or incomplete. Based on these criteria, no component units are included within the reporting entity of the School.

Recently Issued Accounting Pronouncements

In January 2017, the GASB issued Statement No. 84, Fiduciary Activities, which provides additional clarity and improves guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. Fiduciary activities include the cumulative effect of any changes adopted to conform to the provisions of this guidance would be reported as a restatement of beginning net position and fund balance. The School did not identify fiduciary activities that would materially affect financial statements for this reporting period. The effective implementation date is June 30, 2020.

A Charter School and Component Unit of the District School Board of Lee County, Florida

Notes to Financial Statements (continued)

Recently Issued Accounting Pronouncements - continued

In June 2017, the GASB issued Statement No. 87, Leases. This pronouncement requires recognition and reporting of certain lease assets and liabilities for leases that previously were classified as operating leases. Under this pronouncement, a lessee is required to recognize a lease liability and an intangible right-to-use lease asset, thereby enhancing the relevance and consistency of information about a school's leasing activities. The cumulative effect of any changes implemented to conform to this pronouncement would be reported as a restatement of beginning net position and fund balance. The School is currently evaluating the effect that implementation of the new standard will have on its financial statements. The effective implementation date is June 30, 2021.

In June 2018, the GASB issued Statement No. 89, Capitalized Interest. GASB would now require interest costs incurred during the construction period to be recognized as an expense in the period in which the cost is incurred under the economic resource measurement focus. The effective implementation date is June 30, 2021.

However, the GASB issued in May 2020, Statement No 95, Postponement of the Effective Dates of Certain Authoritative Guidance, due to the ramifications of the Pandemic. This pronouncement was effective immediately upon issuance. The School will continue to evaluate these pronouncements with their current situation.

2. Summary of Significant Accounting Policies

The School has adopted guidance issued by the GASB that established fund balance classifications that comprise of a hierarchy based primarily on the extent to which an entity is bound to observe constraints imposed upon the use of the resources reported in governmental funds. This guidance improves the usefulness of fund balance information by clarifying the definitions of existing governmental fund types and providing additional classifications of fund balance.

Basis of Presentation

The basic financial statements of the School have been prepared in conformity with generally accepted accounting principles as applied to governmental nonprofit organizations. The GASB is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The government-wide financial statements report about the School as a whole using accounting methods similar to those used by private-sector companies. The Statement of Net Position includes all of the School's assets and liabilities. All of the current year's revenues and expenses are accounted for in the Statement of Activities regardless of when cash is received or paid.

The government-wide financial statements of the School consist of governmental activities. The School's basic services are included here, such as instruction and school administration. Funds received through the Florida Education Finance Program ("FEFP") and state and federal grants finance most of these activities.

A Charter School and Component Unit of the District School Board of Lee County, Florida

Notes to Financial Statements (continued)

The fund financial statements provide more detailed information about the School's most significant funds, not the School as a whole. A fund is an accounting entity having a self-balancing set of accounts for recording assets, liabilities, fund balance, revenues, and expenditures. Resources are allocated to and accounted for in individual funds based on the purpose for which they are spent and the means by which spending activities are controlled. The funds in the financial statements of this report are the General Fund and Capital Projects Fund. The General Fund is the School's primary operating fund and accounts for all financial resources not required to be accounted for in another fund. For purposes of these statements, the General Fund and Capital Project Fund constitute major funds.

Basis of Accounting

Basis of accounting refers to when revenues and expenses/expenditures are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of the measurements made, regardless of the measurement focus applied.

The government-wide financial statements are reported using the accrual basis of accounting. Revenues are recognized when earned and expenses/expenditures are recognized when a liability is incurred, regardless of the timing the related cash flows take place.

The governmental funds basic financial statements are reported using the modified accrual basis of accounting. Under this method, revenues are recognized when they become measurable and available. Revenues are considered to be available when they are collectable within a current period. The School considers revenues to be available if they are collected within 60 days after the end of the current fiscal year. When grant terms provide that the expenditure of resources is the prime factor for determining eligibility for Federal, State, and other grant resources, revenue is recognized at the time the expenditure is made.

Expenditures are recorded when the related fund liability is incurred, except for principal and interest on long-term debt, claims and judgments, and compensated absences, which are recognized when due. General capital asset acquisitions are reported as expenditures in governmental funds. Proceeds from the acquisition of long-term debt are reported as other financing sources. PPP funds were recognized using the debt method.

Budgetary Basis of Accounting

Budgets are presented on the modified accrual basis of accounting. During the fiscal year, expenditures were controlled at the object level.

Cash and Cash Equivalents

All cash received by the School is maintained in demand deposit accounts. Under current regulations, deposit accounts are insured by the FDIC up to \$250,000 per insured institution. The School currently holds its deposit accounts at two institutions. At June 30, 2021, these accounts total \$492,285. Amounts deposited above the FDIC insured amount total \$137,457. The School does not anticipate any losses associated with these accounts.

A Charter School and Component Unit of the District School Board of Lee County, Florida

Notes to Financial Statements (continued)

2. Summary of Significant Accounting Policies (continued)

Capital Assets and Depreciation

The School's capitalization threshold is \$1,000. Capital assets are recorded on the accompanying Statement of Net Position at cost, net of accumulated depreciation or amortization. Depreciation is computed using the straight-line method over three years, with a half-year convention, for furniture, fixtures and equipment, computer hardware and software. Amortization of leasehold improvements will be charged over the remaining life of the lease.

Net Position and Fund Balance Classifications

Government-Wide Financial Statements

Net Position is classified and reported in three components.

- <u>Investment in capital assets, net of related debt</u> consists of capital asset net of accumulated depreciation and reduced by the outstanding balances of any borrowings that are attributed to the acquisition or improvement of those assets.
- Restricted consists of amounts with constraints placed on their use either by external groups such as creditors, grantors, contributors or laws or regulations of other governments.
- <u>Unrestricted</u> all other amounts that do not meet the definition of "invested in capital assets, net of related debt" or "restricted".

Fund Financial Statements

GASB Codification Section 1800.142, Fund Balance Reporting and Governmental Fund Type Definitions, defines the different types of fund balances that a governmental entity must use for financial reporting purposes. GASB requires the fund balance amounts to be reported within one of the following fund balance categories:

- <u>Nonspendable</u> fund balance associated with inventories, prepaid expenses, long-term loans and notes receivable, and property held for resale (unless the proceeds are restricted, committed or assigned). All nonspendable fund balances at year end relate to assets that are in not spendable form.
- Restricted fund balance classification includes amounts that can be spent only for the specific purposes stipulated by the constitution, external resource providers, or through enabling legislation.
- <u>Committed</u> fund balance classification includes amounts that can be used only for the specific purposes determined by a formal action of the School's Board of Governance.
- <u>Assigned</u> fund balance classification includes amounts that are intended to be used by the School's management for specific purposes but do not meet the criteria to be classified as restricted or committed.
- <u>Unassigned</u> fund balance that is the residual amount for the School's general fund and includes all spendable amounts not contained in the other classifications.

This statement also clarifies the definition of the special revenue fund to denote that the special revenue may be used to account for the proceeds of specific revenue sources (other than trust for individual, private organizations or other governmental or for major capital projects) legally restricted to expenditures for specified purposes.

A Charter School and Component Unit of the District School Board of Lee County, Florida

Notes to Financial Statements (continued)

2. Summary of Significant Accounting Policies (continued)

Order of Fund Balance Spending Policy

The School's policy is to apply expenditures against non-spendable fund balance, restricted fund balance, committed fund balance, assigned fund balance, and unassigned fund balance at the end of the fiscal year. First non-spendable fund balances are determined. Then restricted fund balances for specific purposes are determined (not including non-spendable amounts). Any remaining fund balance amounts for the non-general funds are classified as restricted fund balance. It is possible for non-general funds to be classified as restricted fund balance. It is also possible for the non-general funds to have negative unassigned fund balance when non-spendable amounts plus the restricted fund balances for specific purposes amounts exceed the positive fund balance for the non-general fund.

Revenue Sources

Revenues for current operations are received primarily from the District pursuant to the funding provisions included in the School's charter. In accordance with the charter and Section 1002.33(18), Florida Statutes, the School reports the number of full-time equivalent students and related data to the District.

Under the provisions of Section 1011.62, Florida Statutes, the District reports the number of full-time equivalent students and related data to the Florida Department of Education ("FDOE") for funding through the Florida Education Finance Program (FEFP). During the year, funding is adjusted to reflect the revised calculations by FDOE under the FEFP and the actual weighted full-time equivalent students reported by the School during the designated full-time equivalent student survey periods. The District receives, from the School, a 5% administrative fee for the first 250 students, which is included as central services in the accompanying Statement of Activities and Statement of Revenues, Expenditures and Changes in Fund Balance - Governmental Fund.

The School is eligible for charter school capital outlay funding. The amounts received under this program are based on the School's actual and projected student enrollment during the fiscal year. Funds received under this program may only be used for lawful capital outlay expenditures and, as such, any unexpended amounts are reflected as restricted net assets and restricted fund balance in the accompanying Statement of Net Position and Balance Sheet – Governmental Fund, respectively. All capital outlay funds received were used for lawful capital outlay expenditures during FY21.

The Board of Directors has authorized contributions from Palm Acres Charter High School to City of Palms Charter High School. Both schools are operated by a common board and are located within the same Florida county school district.

Income Taxes

The School is an organization exempt from income taxation under Section 501(a) as an entity described in Section 501(c)(3) of the Internal Revenue Code of 1986, as amended. Accordingly, no provision for federal income taxes is included in the accompanying financial statements.

The School has adopted guidance related to accounting for uncertainty in income taxes, which prescribes a recognition threshold and measurement attribute for financial statement recognition and measurement of a tax position that an entity takes or expects to take in a tax return. This guidance is applicable to not-for-profit organizations that may be conducting unrelated business activities, which are potentially subject to income taxes, including state income taxes.

A Charter School and Component Unit of the District School Board of Lee County, Florida

Notes to Financial Statements (continued)

2. Summary of Significant Accounting Policies (continued) Income Taxes (continued)

The School regularly assesses its income tax positions, including its continuing tax status as a not-for-profit entity, and recognizes tax benefits only to the extent that the School believes it is "more likely than not" that its tax positions will be sustained upon an examination by the Internal Revenue Service ("IRS") or the applicable state taxing authority. Accordingly, there is no provision for federal or for state income taxes in the financial statements, as the School believes all tax positions, including its continuing status as a not-for-profit entity, have a greater than 50% chance of realization in the event of an IRS audit. The School's income tax returns for the tax years 2019, 2018 and 2017 are subject to examination by tax authorities, and may change upon examination.

Use of Estimates

In preparing the financial statements, management is sometimes required to make estimates and assumptions that affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses/expenditures during the reporting period. Actual results could differ from those estimates.

Subsequent Events

The School has adopted guidance that requires the disclosure of the date through which an entity has evaluated subsequent events and the basis for that date (that is, whether that date represents the date the financial statements were issued or were available to be issued). The School has evaluated subsequent events through October 7, 2021, which is the date the financial statements were available to be issued.

3. Related Party Transactions

In March 2014, the Board of Directors of City of Palms Charter High School, Inc. received approval from the School District of Lee County to operate a second school. Palm Acres Charter High School opened in August 2014 in Lehigh Acres. In April 2015, the Board received approval from the School District to operate a third school. Northern Palms Charter High School opened August 2015 in North Fort Myers. In June 2019, a fourth school — Palm River Charter High School — was granted approval to open in August 2020 but the opening has been postponed due to the COVID-19 pandemic. During the routine course of business, invoices and payroll which apply to all schools may be paid by a single entity. Also, the school with surplus funds may pay expenses on behalf of other related schools. The school tracks these amounts due to or from each related entity or school separately.

Total amounts receivable of \$324,152 at June 30, 2021 include the \$237,000 contribution receivable from Palm Acres Charter High School and \$66,952 routine accounts receivable from Northern Palms Charter High School. General accounts payable of \$468,636 to Palm Acres Charter High School are included as current liabilities. These amounts are included in the accompanying statements of net position and balance sheet – governmental funds. The Board of Directors of City of Palms Charter High School, Inc. passed resolutions during the past two years authorizing contributions in the amounts of \$237,000 and \$270,000, respectively, to City of Palms Charter High School from Palm Acres Charter High School.

A Charter School and Component Unit of the District School Board of Lee County, Florida

Notes to Financial Statements (continued)

4. Fair Value Measurements

Accounting principles generally accepted in the United States (GAAP) define fair value for an investment generally as the price an organization would receive upon selling the investment in an orderly transaction to an independent buyer in the principal or most advantageous market for the investment. The information available to measure fair value varies depending on the nature of each investment and its market or markets. Accordingly, GAAP recognizes a hierarchy of "inputs" an organization may use in determining or estimating fair value. The inputs are categorized into "levels" that relate to the extent to which an input is objectively observable and the extent to which markets exist for identical or comparable investments. In determining or estimating fair value, an organization is required to maximize the use of observable market data (to the extent available) and minimize the use of unobservable inputs. The hierarchy assigns the highest priority to unadjusted quoted prices in active markets for identical items (Level 1 inputs) and the lowest priority to unobservable inputs (Level 3 inputs).

The fair value hierarchy distinguishes between independent observable inputs and unobservable inputs used to measure fair value as follows:

- Level 1: Quoted prices (unadjusted) in active markets for identical assets or liabilities that the reporting entity has the ability to access at the measurement date.
- Level 2: Inputs other than quoted market prices included within Level 1 that are observable for an assets or liability, either directly or indirectly.
- Level 3: Unobservable inputs for an asset or liability. Level 3 inputs should be used to measure fair value to the extent that observable Level 1 or 2 inputs are not available.

This statement requires disclosures to be made about fair value measurements, the level of fair value hierarchy, and valuation techniques. The School's significant financial instruments are cash, accounts receivable, accounts payable, short term borrowings, and other short term assets and liabilities. For these financial instruments (Level 1), carrying values approximate fair value because of the short maturity of these instruments.

5. Accounts Receivable

At June 30, 2021, \$303,952 (94%) of total accounts receivable of \$324,152 is represented by amounts owed by related parties (See Note 3). The other 6% (\$20,200) is represented by miscellaneous receivables. Based on the sources of these funds, management has evaluated the collectability and an allowance for doubtful accounts is not considered necessary.

6. Other Current Assets

Other current assets total \$17,058 and are comprised of prepaid expenses of \$5,471 (32%), prepaid insurance of \$1,694 (10%), prepaid rent of \$4,621 (27%), security deposit of \$3,763 (22%), prepaid software of \$1,404 (8%) and miscellaneous other prepaid expenses of \$105 (1%).

A Charter School and Component Unit of the District School Board of Lee County, Florida

Notes to Financial Statements (continued)

7. Capital Assets and Depreciation

For the year ended June 30, 2021, the School's capital assets consisted of the following:

	Beginning			Ending
	Balance	Additions	(Disposals)	Balance
Capital assets being depreciated:				
Furniture, fixtures and equipment	\$ 77,206	\$ 8,783	\$ (9,279)	\$ 76,710
Computer hardware	-	65,125	-	65,125
Computer software	25,000	6,880	<u>-</u> _	31,880
Total	\$ 102,206	\$ 80,788	\$ (9,279)	\$ 173,715
Less accumulated depreciation:				
Furniture, fixtures + equipment	\$ 70,717	\$ 3,427	\$ (9,279)	\$ 64,865
Computer hardware	-	10,854	-	10,854
Computer software	25,000	1,146		26,146
Total	\$ 95,717	\$ 15,427	\$ (9,279)	\$ 101,865
Net capital assets	\$ 6,489	\$ 65,361	\$ -	\$ 71,850

Depreciation expense of \$15,427 was all charged to the following functions in the accompanying Statement of Activities.

Instruction-Related Technology	\$ 11,451
Administrative	1,701
Operation - Safety	 2,275
Total depreciation expense	\$ 15,427

8. Note Payable

During FY20, the School applied for and received proceeds from a loan originated from Synovus Bank and the Small Business Administration (SBA) for \$99,725 that can be partially or totally forgiven if the proceeds are spent on eligible expenses. This loan was created through the CARES Act. Terms of the 24-month loan require interest be accrued at one Interest with payments deferred until August 2021. Total interest payable within the next fiscal year is \$1,750. During FY20, the note was classified as long-term. At June 30, 2021, the entire principal and interest balance is considered to be a short-term liability. Application for forgiveness of the entire loan is in process at the end of FY21.

A Charter School and Component Unit of the District School Board of Lee County, Florida

Notes to Financial Statements (continued)

9. Schedule of State and Local Revenue Sources

For the year ended June 30, 2021, state and local revenues were received as follows:

Florida Education Finance Program	\$ 443,130
Class size reduction	91,738
Discretionary millage	68,178
Capital Outlay	56,453
Supplemental academic instruction	23,663
Teacher salary increase allocation	16,164
ESE guaranteed allocation	15,814
Instructional materials	7,497
Safe schools	4,924
K-12 reading allocation	4,157
Mental health assistance allocation	3,433
Student transportation	798
Digital classrooms allocation	131
Prior year revenue adjustment	 44
Total	\$ 736,124

The administration fee paid to the District during the year ended June 30, 2021 totaled \$33,981. The fee is reflected as central services in the accompanying Statement of Activities and Statement of Revenues, Expenditures and Change in Fund Balance – Governmental Fund.

10. Educational Management Providers

Beginning fiscal year 2012, the Board of Directors entered into a contract with Consulting and Professional Assistance, Inc. (CPA's) to provide business and educational oversight services to the School. The Board of Directors operates the School independently. CPA's works with the Principal to manage the School on a day-to-day basis. The Principal primarily oversees academics and CPA's oversees all other operations. CPA's continuing fee is based upon 15% of gross revenues. The administration expense to CPA's during the year ended June 30, 2021 totaled \$153,016. The fee is reflected as school administration in the accompanying Statement of Activities and Statement of Revenues, Expenditures and Changes in Fund Balances – Governmental Funds.

11. Risk Management

The School is exposed to various risks of loss related to torts; theft or damage to and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The School is in compliance with coverage parameters dictated by the charter contract with the District.

A Charter School and Component Unit of the District School Board of Lee County, Florida

Notes to Financial Statements (continued)

12. Contingencies

Grants

The School participates in state and federal grant programs which are governed by various rules and regulation of the grantor agencies. Cost charged to the respective grant programs are subject to audit and adjustment by the grantor agencies. Therefore, to the extent that the School has not complied with the rules and regulations governing the grants, refunds of any money received may be required and the collectability of any related receivable at year end may be impaired.

Management believes there are no significant contingent liabilities relating to compliance with the rules and regulations governing the respective grants. Therefore, no provision has been recorded in the accompanying financial statements for such contingencies.

Legal matters

In the normal course of conducting its operations, the School may become party to various legal actions and proceedings. In the opinion of management, the ultimate resolution of such legal matters will not have a significant adverse effect on the accompanying financial statements.

Lease commitments

Effective February 1, 2017, the School amended the original 5-year lease agreement. The lease expires June 30, 2022. The lease offers no additional renewal term options. The lease requires the School to pay insurance and other operating costs. Total expense related to the facility lease amounted to \$54,514 for FY21.

Future minimum payments under the City of Palms Charter High School lease agreement for FY22 are \$56,149.

CITY OF PALMS CHARTER HIGH SCHOOL, INC. $\ensuremath{\textit{aba}}$ CITY OF PALMS CHARTER HIGH SCHOOL

A Charter School and Component Unit of the District School Board of Lee County, Florida

Required Supplementary Information Budgetary Comparison Schedule – General Fund

For the Year Ended June 30, 2021

	Budget			
	Original	Revised	Actual	Variance
Enrollment	140	99	99	-
Revenues	4	4		4
Florida Educational Finance Program - FEFP	\$ 920,000	\$ 650,500	\$ 679,671	\$ 29,171
Contribution	-	240,000	237,000	(3,000)
Other revenues	2,000	2,000	39,451	37,451
Total revenues	922,000	892,500	956,122	63,622
Expenditures				
Instruction	325,000	325,000	332,442	7,442
Instructional support services	60,000	60,000	(21,048)	(81,048)
Board	10,000	10,000	15,822	5,822
School administration	354,000	362,975	353,728	(9,247)
Central services	46,000	32,525	33,981	1,456
Pupil transportation services	3,000	3,000	1,079	(1,921)
Operation of plant	96,000	96,000	127,943	31,943
Maintenance of plant	3,000	3,000	387	(2,613)
Capital outlay	-	-	76,523	76,523
Total expenditures	897,000	892,500	920,857	28,357
Change in fund balance from operations	25,000	-	35,265	35,265
Transfers	-	-	5,315	5,315
Fund balances at beginning of year	173,978	173,978	173,978	
Fund balances at end of year	\$ 198,978	\$ 173,978	\$ 214,558	\$ 40,580



Report of Independent Auditors on Internal Control Over Financial Reporting And on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with *Government Auditing Standards*

To the Board of Directors of City of Palms Charter High School, Inc. *dba* City of Palms Charter High School, a Charter School and Component Unit of the District School Board of Lee County, Florida

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities and each major fund for the City of Palms Charter High School, Inc. *dba* City of Palms Charter High School (the "School"), a charter school and component unit of the District School Board of Lee County, Florida, as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the School's basic financial statements, and have issued our report thereon dated October 7, 2021.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered the School's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the School's internal control. Accordingly, we do not express an opinion on the effectiveness of School's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or, significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether the School's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

This report is intended solely for the information and use of management of the School, the District School Board of Lee County, Florida, the Florida Department of Education and the Florida Auditor General and is not intended to be and should not be used by anyone other than these specified parties.

McCrady and Associates, PLLC

Altamonte Springs, Florida October 7, 2021 ADDITIONAL INFORMATION REQUIRED BY RULES OF THE AUDITOR GENERAL, CHAPTER 10.850 AUDITS of CHARTER SCHOOLS and SIMILAR ENTITIES



To the Board of Directors of City of Palms Charter High School, Inc. *dba* City of Palms Charter High School, a Charter School and Component Unit of the District School Board of Lee County, Florida

We have audited the financial statements of City of Palms Charter High School, Inc. *dba* City of Palms Charter High School (the "School") as of and for the fiscal year ended June 30, 2021, and have issued our report thereon dated October 7, 2021..

Auditor's Responsibility

We conducted our audit in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

Other Reports and Schedules

We have issued our Independent Auditor's Report on Internal Control over Financial Reporting and Compliance and Other Matters Based on an Audit of the Financial Statements Performed in Accordance with Government Auditing Standards.

Prior Audit Findings

Section 10.854(1)(e)1., Rules of the Auditor General, required that we determine whether or not corrective actions have been taken to address findings and recommendations made in the preceding annual financial audit report. There are no prior audit findings to report upon.

Official Title

Section 10.854(1)(e)5., Rules of the Auditor General, requires the name or official title of the entity. The official title of the entity is City of Palms Charter High School, Inc. *dba* City of Palms Charter High School.

Financial Condition

Sections 10.854(1)(e)2. Rules of the Auditor General, require that we apply appropriate procedures to determine whether or not the School has met one or more of the conditions described in Section 218.503(1), Florida Statutes, and identification of the specific condition(s) met. In connection with our audit, we determined that the School did not meet any of the conditions described in Section 218.503(1)., Florida Statutes.

Pursuant to Sections 10.854(1)(e)6.a. and 10.855(12), Rules of the Auditor General, we applied financial condition assessment procedures for the School. It is management's responsibility to monitor the School's financial condition, and our financial condition assessment was based in part on representations made by management and the review of financial information provided by same.

Transparency

Sections 10.854(1)(e)7. and 10.855(13), Rules of the Auditor General, require that we report the results of our determination as to whether the School maintains on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes. In connection with our audit, we determined that the School maintained on its Web site the information specified in Section 1002.33(9)(p), Florida Statutes.

Other Matters

Section 10.854(1)(e)3., Rules of the Auditor General, requires that we address in the management letter any recommendations to improve financial management. In connection with our audit, we did not have any such recommendations.

Section 10.854(1)(e)4., Rules of the Auditor General, requires that we address noncompliance with provisions of contracts or grant agreements, or abuse, that have occurred, or are likely to have occurred, that have an effect on the financial statements that is less than material but which warrants the attention of those charged with governance. In connection with our audit, we did not have any such findings.

Purpose of this Letter

Our management letter is intended solely for the information and use of the Legislative Auditing Committee, members of the Florida Senate and the Florida House of Representatives, the Florida Auditor General, the Lee County School Board, Federal and other granting agencies, the Board of Directors, and applicable management and is not intended to be and should not be used by anyone other than these specified parties.

McCrady and Associates, PLLC

Altamonte Springs, Florida October 7, 2021